



THE COMMITTEE - STRATEGIC DISCUSSION FORUM AGENDA & PAPERS

for the meeting

Tuesday, 17 May 2022
at 5.30 pm

in the Colonel Light Room, Adelaide Town Hall

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Members – The Right Honourable the Lord Mayor, Sandy Verschoor
Deputy Lord Mayor, Councillor Abrahamzadeh (Chair)
Councillors Couros, Donovan, Hou, Hyde, Khera, Knoll, Mackie, Martin, Moran and Snape

1. Acknowledgement of Country

At the opening of The Committee meeting, the Chair will state:

‘Council acknowledges that we are meeting on traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognize and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.’

2. Apologies and Leave of Absence

Nil

3. Confirmation of Minutes

That the Minutes of the meeting of The Committee held on 3 May 2022, be taken as read and be confirmed as an accurate record of proceedings.

4. Discussion Forum Items

Presentations

Strategic Alignment – Enabling Priorities

4.1 Adelaide Botanic High School Expansion 3 - 22

Strategic Alignment – Thriving Communities

4.2 City Operations 23 - 38

Workshops

Strategic Alignment – Strong Economies

4.3 Main Streets Revitalisation - Concept Designs for Hindley Street, Hutt Street and Melbourne Street 39 - 67

Strategic Alignment – Environmental Leadership

4.4 Adelaide Park Lands Management Strategy (APLMS) Review 68 - 89

5. Closure

Enabling Priorities

Adelaide Botanic High School Expansion

External Presentation

Ilia Houridis
Director City Shaping

Joining the meeting:

- Mr Blair Boyer MP
Minister for Education, Training and Skills,
- Mr Ben Temperly
Chief Operating Officer, Department for Education
- Mr Bill Glasgow
Head of Infrastructure, Department for Education
- Mrs Helen Doyle
Director, Capital Programs and Asset Services, Department for Education
- Mr Niko Tsoukalas
Primary Lead Consultant, Aurecon

Department for Education Presentation

- Growth and demand for public school enrolments
- Proposal for Adelaide Botanic High School expansion
- Proposed construction program
- Land tenure
- Precinct integration
- Proposed Memorandum of Understanding

Adelaide Botanic High School Expansion

Subject Site

Allotment 22 Frome Road

- Certificate of Title 5696/850 in Deposited Plan 51367
- Held for Park Lands purposes
- Subject to Right of Way (access road to Lot 14)
- 1.818 hectares in area
- Owned by City of Adelaide (fee simple)
- Reclaimed as public green space from an old car park in the late 1990s
- Provides a connection between the University of Adelaide and the Botanic Gardens
- Is used as an event space
- Contains a culturally significant site.





Adelaide Botanic High School Expansion Planning and Design Code

City Riverbank Zone

Exemplary design quality and architecture that is contemporary and innovative and respectful of the heritage buildings, Adelaide Park Lands setting and civic functions of the locality

A fine grained precinct with a quality public realm that is inviting and comfortable for pedestrians

Strong visual and physical connections between important buildings, public spaces, the Adelaide Park Lands and other key destinations

Innovation Subzone

An innovation precinct accommodating a range of commercial, educational and research activities supported by a mix of compatible employment generating land uses including tourism, hospitality, cultural, entertainment and retail activities

A range of low to high rise buildings with high quality contemporary buildings and public spaces within a landscaped setting that responds to heritage buildings on the site and transition down in height and scale towards the Adelaide Park Lands and the Adelaide Botanic Garden



Adelaide Botanic High School Expansion



More school places required around CBD and Inner North



- A Full Business Case was commissioned by the State Government which independently validated and verified the above need for additional student places, and that a supply side response was most appropriate.
- The Full business case explored 33 project options (including non-infrastructure) and the best solution to meet this lack of supply is to construct new facility infrastructure that caters for:
 - 700 students as an integrated extension to Adelaide Botanic High School, taking the school capacity to 1950 students by 2024.
 - 300 students as an integrated extension to Roma Mitchell Secondary College, taking the school capacity to 2230 students by 2024.

Adelaide Botanic High School expansion

- Construction of new infrastructure to provide flexible, contemporary learning spaces for 700 additional students
- Design of new facility to integrate into and align with the existing ABHS organisational principles and spatial adjacencies
- New building to be set back from the existing facilities to allow for the building service areas, ramp and mechanical services to be maintained.
- A small, narrow building footprint has been proposed to ensure sight lines to the existing Barr Smith Library are maintained and to minimise the extent of the adjacent Lot 22 required





ADELAIDE BOTANIC HIGH SCHOOL





ABHS Extension Construction Program Key Dates



Phase 1 – Planning, Procurement, Design and Approvals

Begin Planning, Procurement, Design and Approvals (Started and on track)	Q1 2022
Appointment of Consultants (Started and on track)	Q2 2022
Appointment of Managing Contractor (MC) (Started and on Track)	Q2/Q3 2022

Phase 2 – Procurement and Construction

Early Works Site Construction Begins	Q2/Q3 2022
Main Works Construction Begins	Q2/Q3 2022
Main Works Construction Complete	Dec 2023
School Ready for Operation	Jan 2024

Urban Precinct Integration

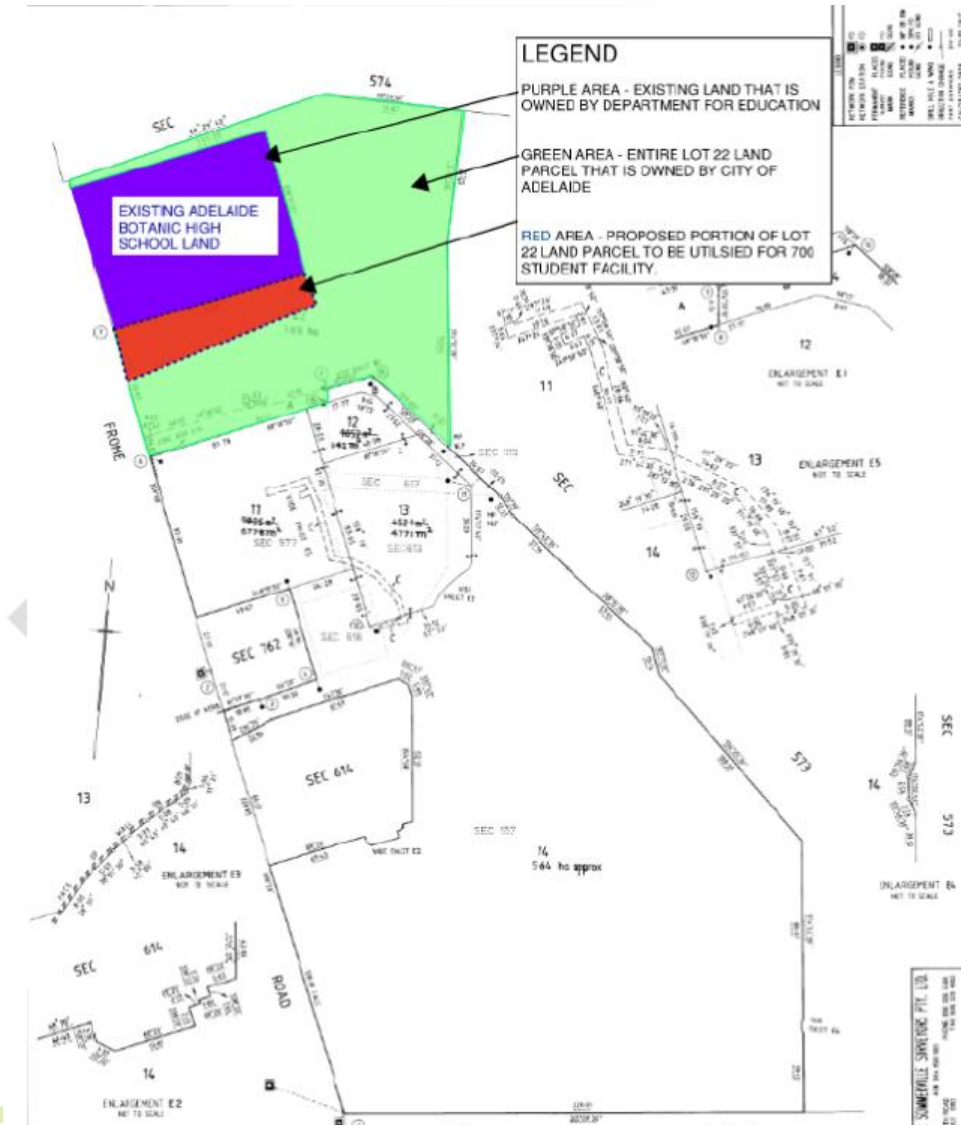
Precinct Considerations:

- Minimal intrusion of Built form footprint on land.
- No interruption of existing tree lined pedestrian pathway to and from Botanic Gardens.
- Key urban Vista's maintain from University of Adelaide Bar Smith Library.
- Vehicle traffic to be integrated with broader precinct (Frome road and Lot 14).
- Pedestrian and bicycle pathways to be integrated with broader precinct (Frome Road and Lot 14).
- All subject to final design



ABHS Land – Stakeholders and Memorandum of Understanding

- Indigenous Community and State Government have held discussions and acceptance in principle on ABHS proposal agreed with discussions continuing on land management during construction.
- Preliminary discussion held by Minister for Education and senior State Government staff along with the Lord Mayor and senior City of Adelaide staff to seek advice on process through Council. .
- The Department for Education will be seeking a formal mechanism such as a Memorandum of Understanding (MOU) that provides certainty around:
 - Land Tenure – Transfer of the relevant portion of Land to DfE and Payment to ACC.
 - Land Swap – Identification and selection of land that is to be transferred to ACC from State Government such that there is **no net loss to publicly accessible open space within the parklands.**
 - Completion of ABHS expansion facility by 2024 School year.



Summary

This Investment by the State Government via the Education portfolio indicates and our presence here today indicates that we are:

- Committed to working with the ACC collaboratively and its relevant ecosystem
- Committed to playing it's part in continuing to making the City a vibrant and active place whilst being cognisant of the importance of the unique parklands that the city resides within with **No net loss to publicly accessible open space within the parklands.**
- Prepared to demonstrate our commitment through the execution of a formal agreement.



Questions



Adelaide Botanic High School Expansion

Precinct Considerations

Integration within the precinct

- Park Lands
- Lot 14
- Frome Road bikeway
- Transport and movement
- Connections
- Pedestrian plaza

No net loss of Park Lands

- Return of alienated land to Park Lands
- Enhancement of Park Lands within the precinct

Environment and cultural significance

- Engagement with Kaurna Yerta Aboriginal Corporation
- Flooding

Adelaide Botanic High School Expansion

Steps in the Process

1. Presentation to Kadaltilla held 28 April 2022 - COMPLETE
- 2. Presentation to Committee 17 May 2022 – WE ARE HERE**
3. Formal proposal from the Department for Education to the City of Adelaide
4. Administrative report to Pre-Council Discussion Forum 7 June 2022
5. Administrative report to Council 14 June 2022

Thank You

Thriving Communities

City Operations

Our vision, Our purpose, Our service

Presented by

Ross Whitfield - Manager, Park Lands and Infrastructure Maintenance

Matt Jorgensen - Team Leader Horticulture

Michel Diratani - Team Leader Waste and Cleansing

Matt Sexton – Work Group Leader Cityscapes

City Operations

Key Messages

Adelaide – The most liveable City in the World

City Operations

- Who are we?
- What do we do?
- What is our impact?



City Operations

Who we are

- City Operations (previously called Public Realm).
- 223 FTE and 10 Trainees.
- Annual Budget ~ \$30m.
- 5 Primary Functional Areas:
 - Park Lands and Horticulture.
 - Infrastructure Maintenance.
 - Cleansing and Waste.
 - Trades and Facilities.
 - Operations Support.



City Operations

Our Purpose - What we do

- We are proud to present and maintain the City of Adelaide as the most liveable city in Australia.
- We do this by working together to ensure the Assets of our City are clean, green, safe, well presented and maintained.
- Our assets include Streets, Footpaths, Buildings, Lighting and Electrical, Urban Elements (seating, fountains, bins, barbecues, playgrounds, statues, memorials etc) Park Lands and Squares, (and all other public spaces), River and Torrens Lake.
- We strive to deliver with minimal disruption on our community and to deliver consistent, repeatable and high quality outcomes and in doing so, offering exemplary and unique customer experiences.
- One simple target that aligns to our values is;
 - Create Value – deliver quality, do what you say you will do and then do the little extra things that delight customers and demonstrate value for money.

City Operations

Park Lands Maintenance

- Maintain 776ha of park lands, open space and garden beds
- Roughly twice the size of Central Park in New York and five times the size of Hyde Park in London!



City Operations

Park Lands Maintenance

- Care for 150,000 park land trees and 7,000 street trees.
- Prune in excess of 25,000 rose bushes per annum.
- 80,000 annuals are grown and planted each year.
- Mow 540ha of turf and edge over 151kms of turf.
- Maintain 75kms of shared paths and bike tracks.
- Look after 10,500 sprinkler heads on irrigation systems.
- Recycle in excess of 600m³ of Green Organics (fortnightly).
- 11 Playgrounds.
- 2 Dog Parks.
- 3 Fitness Tracks.



City Operations

Infrastructure Maintenance

- Maintain over 1 million m² of road (equivalent to 1 sq Km), footpath, kerb and water table assets.
- Maintain over 125 stormwater infrastructure assets and 4,000 catch pits.
- Ensure our roads and paths are in good service providing for safe and inclusive modes of thoroughfare throughout our beautiful city.
- Deliver Minor Projects and Renewal Projects as required.



City Operations

Cleansing and Waste

- Service over 800 public litter bins and 250 butt out bins.
- Cleanse over 97kms of roads and 87kms of footpaths daily.
 - Equivalent to driving from Tarntanyangga (Victoria Square) to Hahndorf six times.
- Compost over 900 Tonnes of street sweepings.
- Recycle 12,000kg of e-waste each year.
- Over 5,000m³ cardboard from businesses recycled annually.
- Maintain / Clean 50 BBQ's.
- Proactively remove graffiti across the city (internally recognised as an example of great teamwork – TAG Award).



City Operations

Trades and Facilities Maintenance

- Maintain and clean over 146 CCTV cameras.
- Maintain 1,600 seats.
- Care for over 197 buildings.
- Maintain over 300 parking ticket machines.
- 19 Gross pollutant traps help to collect pollutants ensuring rubbish and debris is removed from our waterways and prevented from reaching the ocean.



City Operations

Operations Support

- Radio Room and asset monitoring (Weir).
- Stores warehousing and logistics.
- Facilitate recruitment and onboarding of staff and contractors.
- Contract management support.
- After Hours customer service for CoA.
- Centralised administration for City Operations.
- Co-ordination of training, licencing and mandatory accreditation.
- Asset Management Systems support.



City Operations

Current Issue : Impacts of COVID-19

- Whilst COVID-19 has impacted teams, flexibility and adaptability has been key in providing continued service and business continuity.
- Teams have reorganised themselves noting the impacts of Covid and close contact with the implementation of split shifts – commencing 15 minutes apart to ensure no over-crowding in buildings or beginning/end of shifts.
- In order to further reinforce the team to address this issue, we have been engaging additional temporary labour resources if and when required to support our services.



City Operations

Autumn: Seasonal Leaf Fall Activity

- Leaf fall is a priority for the Waste and Cleansing team. All available resources (machinery and team members) are directed to keeping the streets as clean and free of leaf as possible.
- Greater than normal this year due to climatic conditions and regular rainfall during the warmer months created ideal growing conditions.
- We operate a dedicated truck operating on catch pit cleaning, operating sweepers and blowers to clear as much leaf fall as possible (primarily to avoid drainage blockages).
- We are completing up to 10 loads per sweeper per day, which is a significant undertaking.
- To increase productivity, we are utilising Veale Gardens and the Nursery as priority tip off points for sweepers to achieve shorter turn-a-round times increasing the number of loads of leaves removed from streets each day.
- It is anticipated leaf fall will continue until late June.



City Operations

Considerations

- High design specifications = high maintenance.
 - e.g. black granite paving and granite/slate paving have higher than average maintenance costs.



City Operations

Highlights

Preparation for ANZAC Day.

- Consisting of a few weeks' worth of intensive preparation.
- Team members dedicate their weekends and commence work as early as 2am to undertake preparatory cleansing and maintenance tasks including but not limited to:
 - preventative measures to protect the city from graffiti attacks.
 - attending to public toilets.
 - undertake leaf blowing/removal and street sweeping.
 - garden and tree maintenance.
 - annual bed preparation.
 - street furniture maintenance and repair.
 - litter removal.
 - footpath and roadway repairs as required.



City Operations

Highlights

- Fringe.
- East End Unleashed.
- Australian International 3 Day Event.
- Street Parties.
- Christmas in the City.



What our community is saying

We wish to compliment those who are responsible for maintaining our beautiful city parks. Most days we walk through Rundle Park & realise how fortunate we are to live near these lovely gardens.

- Peggy & Paul

I was staying recently in North Adelaide and had the chance to visit many of the parks and squares. I would like to compliment your gardeners and keepers on the lovely green spaces particularly Wellington square. After months of drought and dust it was a joy to see green grass and beautiful trees and roses. Yes all European and exotics but looked after well. It was so nice to walk the dog or just sit under a tree with a book and enjoy. Thankyou.

- Ingrid

We just wanted to say thank you for the work completed on the river bank and the laying of pavers at the side of the Café.....both look amazing. People are using the terraced steps on the river bank to sit on which is great to see. We are receiving many compliments from the public about the paving and singing Council's praises in our responses.

- Christine

A brief note to thank the team of workers who look after the grounds of Tulya Wardlie (Bonython Park). I am there every day and love the surroundings. I see the team working hard with new plantings and maintaining the old, and appreciate the skill and effort in getting it right. They are also always courteous to the users of the park, of which there are many. So, a big thanks to you all.

- Pam

Great job on landscaping that section of Prospect Road, it really makes it nice to drive through and I can't wait for the jacarandas to grow big and flower.

- Elizabeth

Strong Economies

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Main Streets Revitalisation - Concept Designs for Hindley Street, Hutt Street, and Melbourne Street

Infrastructure and City Experience
Geoff Regester and Noni Williams

Agenda Item 4.3

Key Messages

Workshop Purpose

The purpose of this Workshop is to present Concept Designs for discussion, for the following Main Streets, as requested by Council in December 2021:

- 5. Notes the draft concept designs and associated budgets will be progressed for Hindley Street, Hutt Street and Melbourne Street and will be presented to Council in April 2022 and the draft concept designs for O'Connell Street will be progressed in 2022/23 in alignment with the 88 O'Connell Street development.*
- 6. Notes the 2022/23 budget includes a proposed budget allocation for each main street subject to Council approval.*

The concept plans and costings presented represent a whole of street design response incorporating replacement of assets and community feedback incorporated into enhancements.

It should be noted that the majority of the renewals are not recognised within the LTFP until years 10 onwards.

Concept Plans:

- Hindley Street ([Link 1](#))
- Hutt Street ([Link 2](#))
- Melbourne Street ([Link 3](#))

Key Messages

Workshop Overview

- Journey to date
- Engagement
- Summary of costings
- Recommended concept designs
- Funding Strategy
- Proposed short term trials
- Next Steps

Main Streets Revitalisation

Key Questions

KEY QUESTION 1

What are Council Members views on the street concept plans presented?

KEY QUESTION 2

What are Council Members views on allocating a specific fund aligned to key principles and themes?

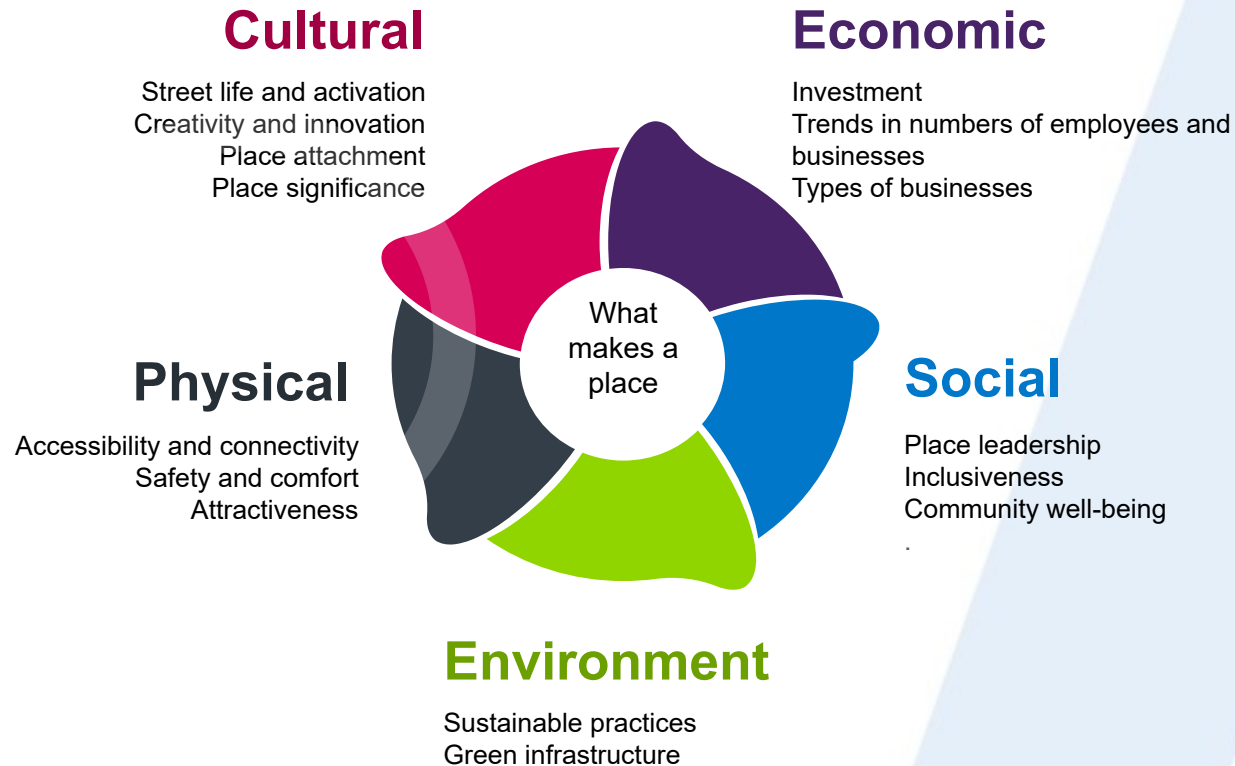
Main Streets Revitalisation

Implications

Implications	Comment
Policy	The Strategic Asset Management Policy and Adelaide Design Manual may need to be updated to support implementation
Consultation	Stakeholder and community engagement is ongoing, with feedback helping to inform the draft long-term vision and objectives for each main street. Concept Designs will be presented to the community for consultation through the Place Model approach in 2022
Resource	The delivery of detailed design documentation for any street will require re-allocation of existing resources from other projects, or additional resources sourced
Risk/Legal/Legislative	As required by Council's Asset Management Plans, all new and renewal works are undertaken to meet current Australian Standards and legislative requirements
Opportunities	This approach provides an opportunity to articulate priorities which support the city, and to realign levels of service as guided by community expectations in a financially sustainable manner

Budget/Financial Implications

Implications	Comment
21/22 Budget Implication	The short-term trials for all three streets can be funded through the 2021/22 budget
21/22 Budget Reconsideration (if applicable)	Not as a result of this workshop
Proposed 22/23 Budget Allocation	Detailed design costing for the tailored revitalisation approach for each main street has been included within the Draft 2022 – 2023 Business Plan and Budget (as presented on 15 March 2022) in line with Guiding Principles
Ongoing Costs (eg maintenance cost)	Any changes to existing Levels of Service would have budget implications
Other Funding Sources	Council may wish to explore other funding sources and partnerships in line with the Guiding Principles



Main Streets Revitalisation

Snapshot of Place Model Approach (from February 2021)



Before



After



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slide 8

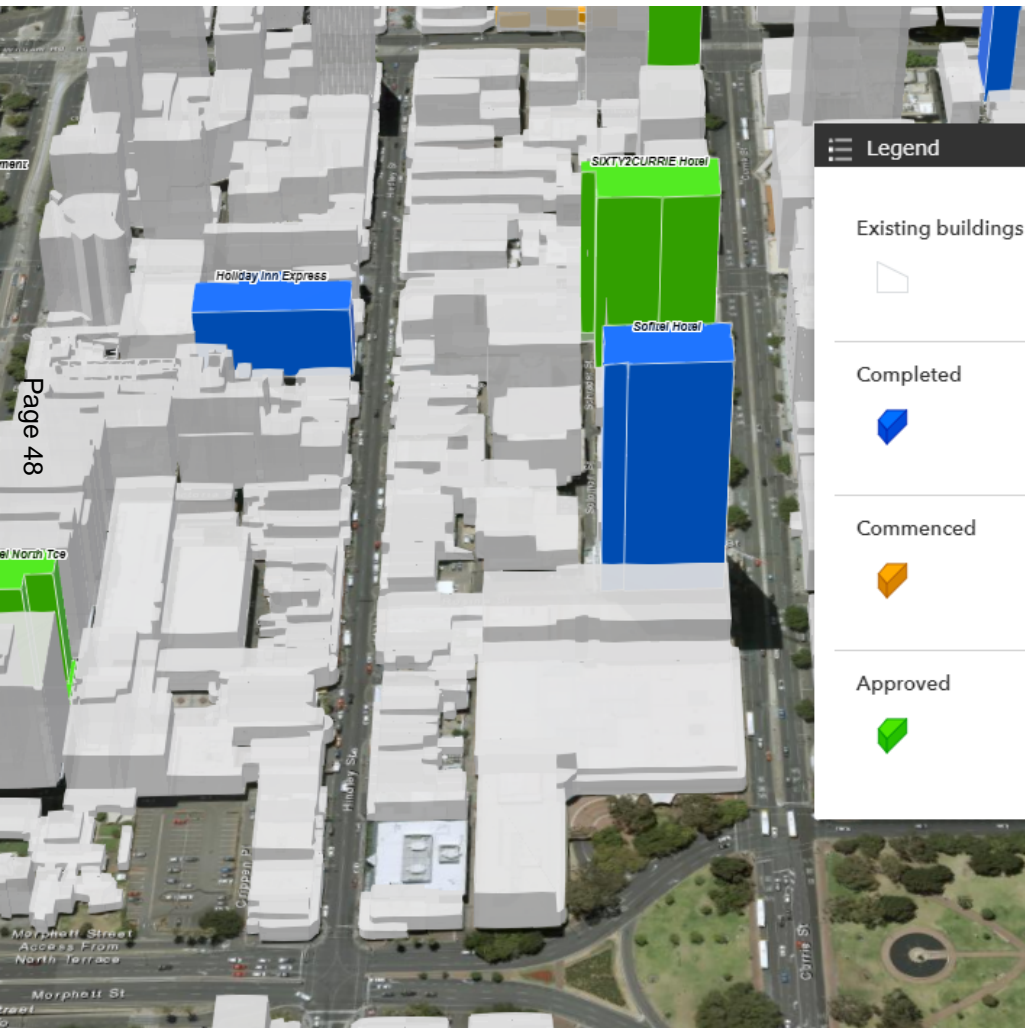
Main Streets Revitalisation – Concept Designs / 17 May 2022

Private Development

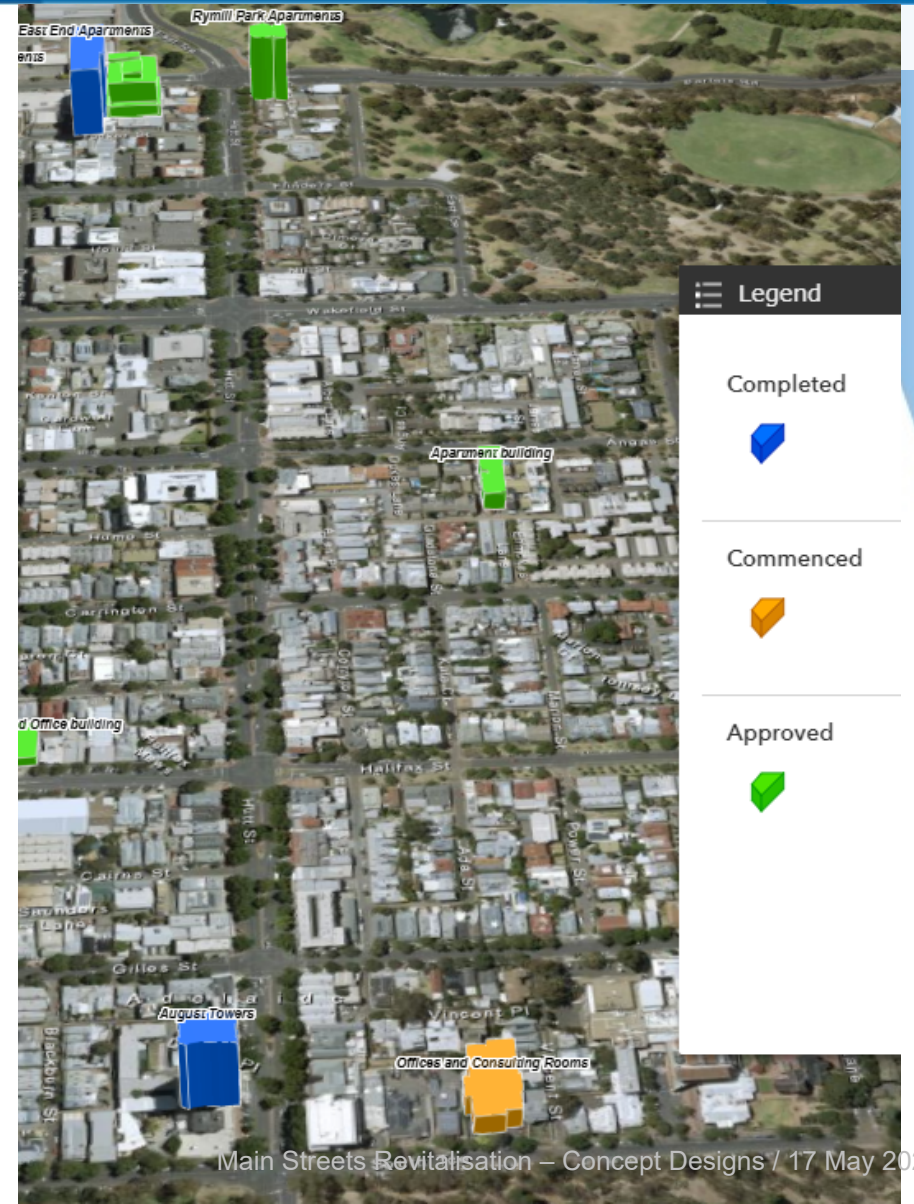
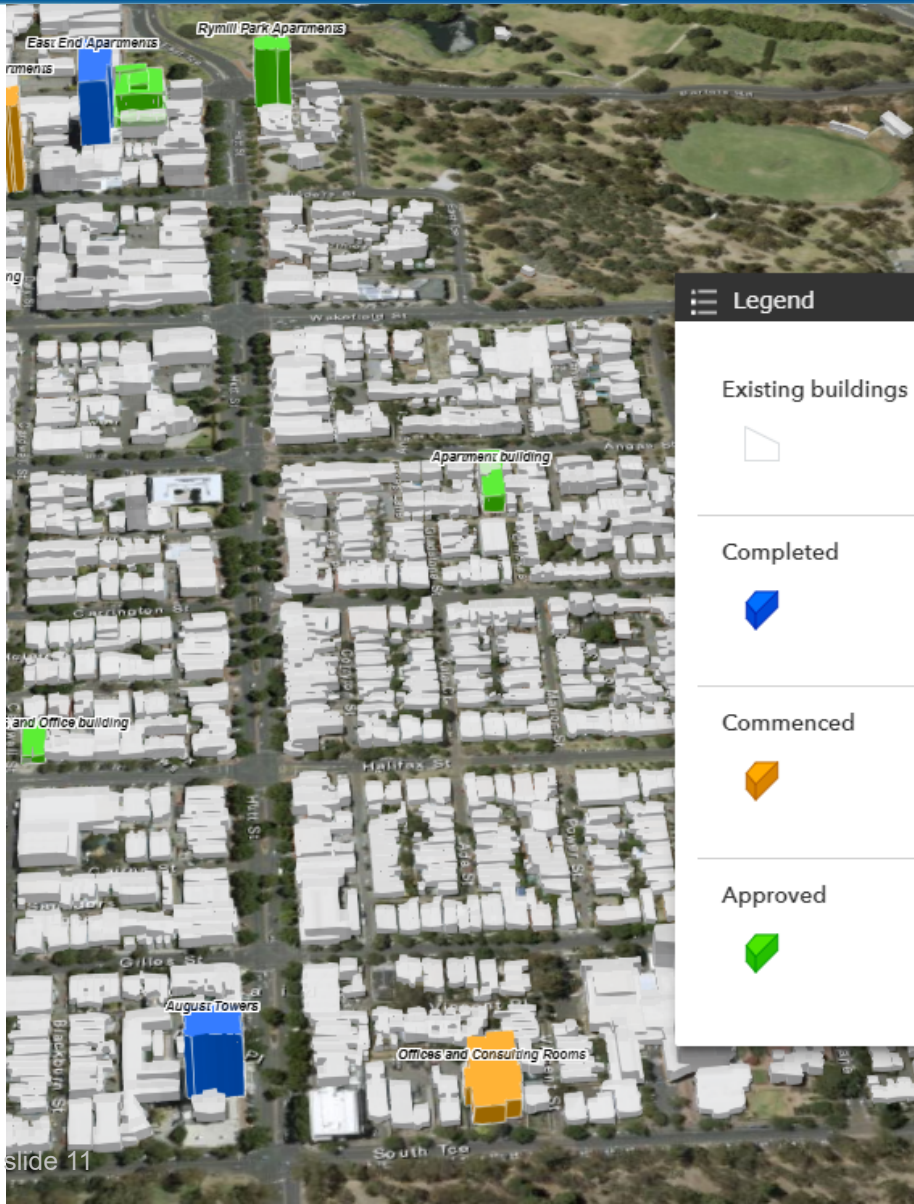
The following slides illustrate existing approved and proposed development within Hindley Street, Hutt Street and Melbourne Street.

Consideration was given to optimise the interface between proposed street activation as part of approved private development and the recommended option.

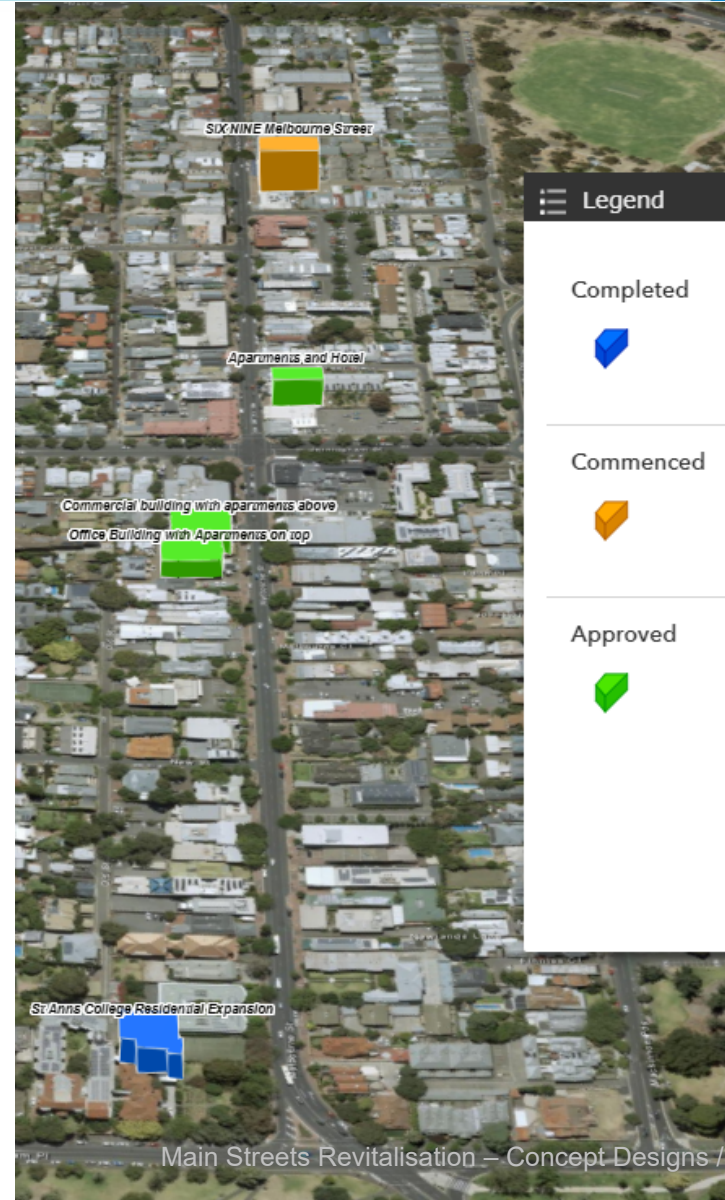
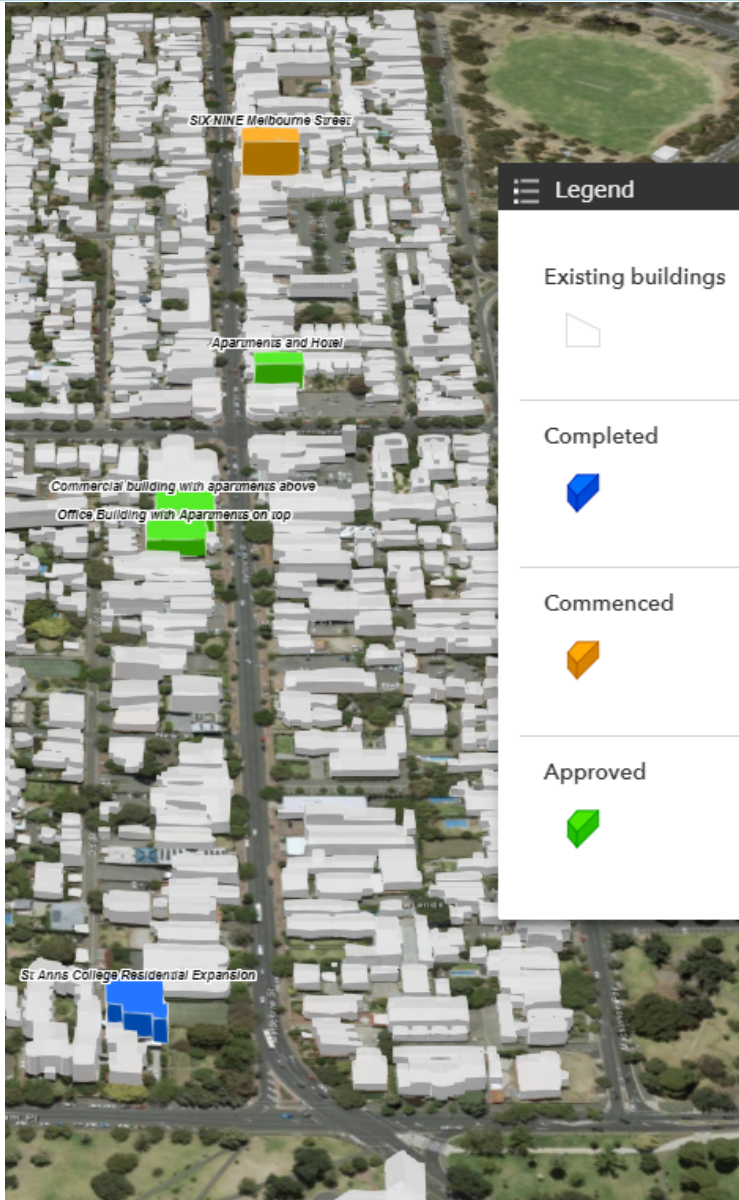
Main Streets Revitalisation Development interface - Hindley Street



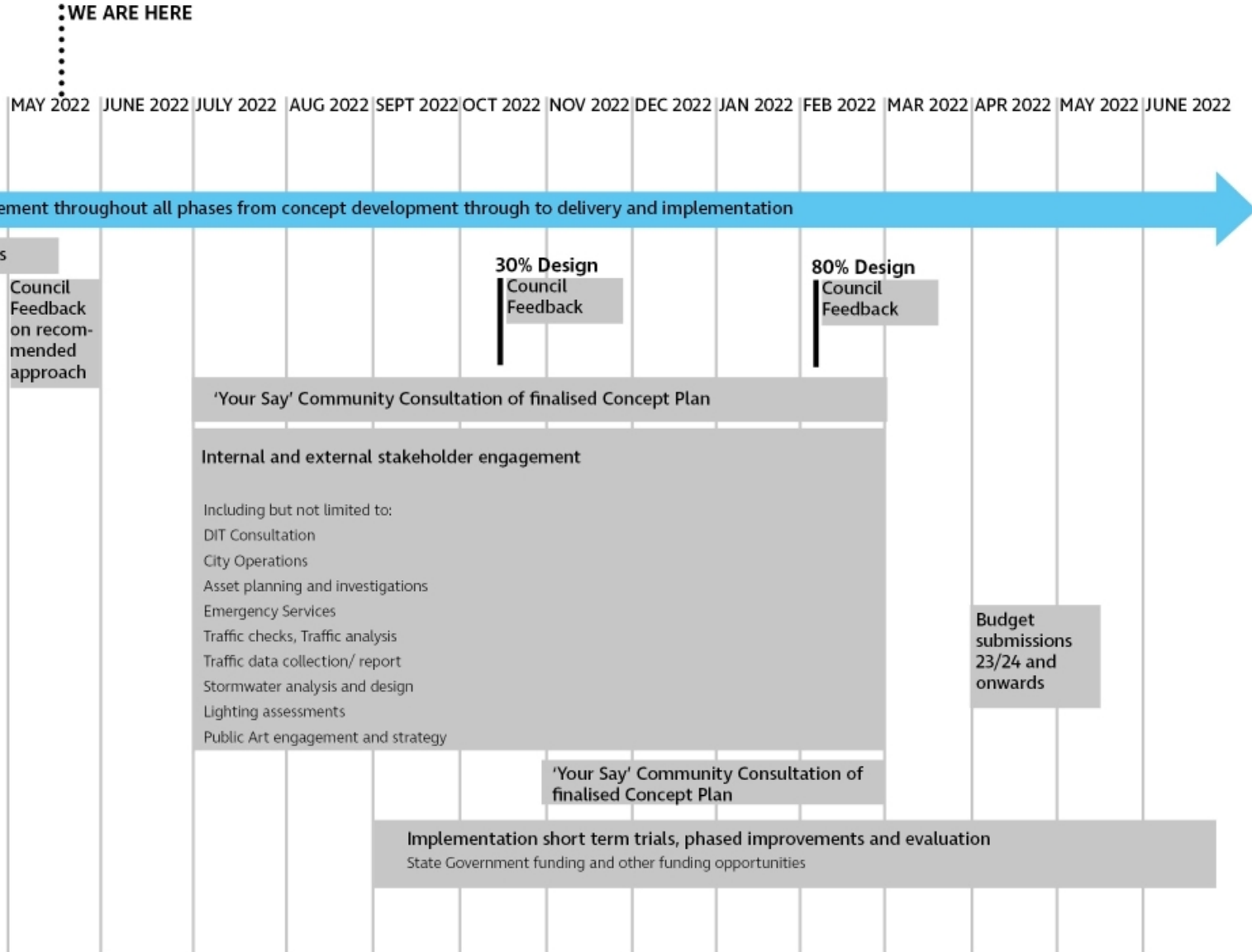
Main Streets Revitalisation Development interface - Hutt Street



Main Streets Revitalisation Development interface - Melbourne Street



Main Streets Revitalisation Journey to Date



Main Streets Revitalisation

Stakeholder and Community Engagement

Engagement through the Place Model approach continues to be the foundation of the Main Street Revitalisation Program

Feb 2021 –
Dec 2021

Engagement has been undertaken to inform the draft vision, objectives and design principles for each main street.

Feb 2021 –
April 2022

Engagement and Your Say public consultation undertaken to share draft vision, objectives and design principles for each main street.

The overall feedback from the community engagement undertaken in Feb/April 2022, is consistent and supportive of the draft vision, objectives and design principles presented

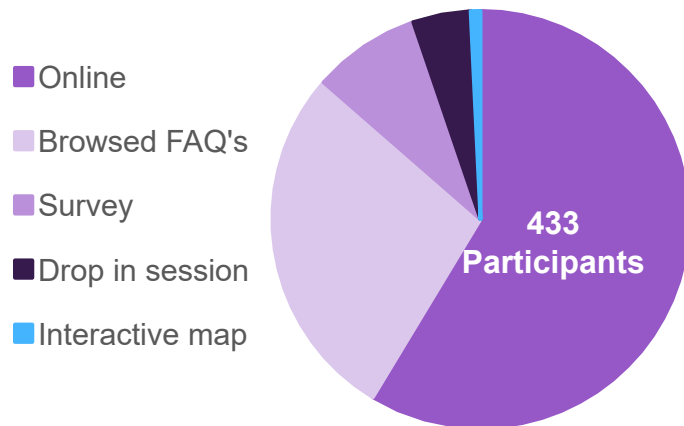


Main Streets Revitalisation

Community Feedback – Hindley Street

Vision

Hindley Street provides safe, vibrant and welcoming day and evening experiences for all users, while celebrating its 'West-End' character.



I'd love to see more colour and spaces for live music"

"The grit of Hindley street is still important"

"The footpath widening has been a great success"

"Provision to close street when necessary"

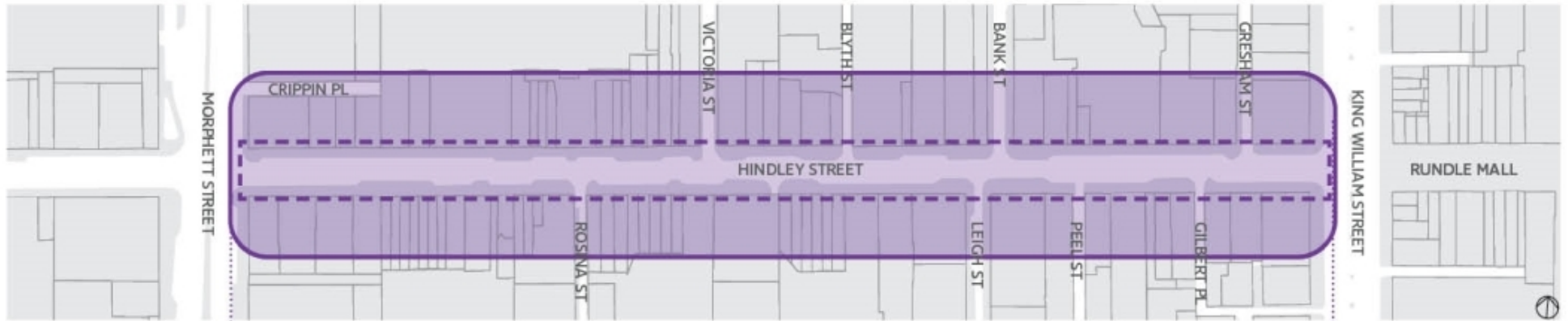
Principles (ranked in order of importance)

- 1 Prioritise Pedestrians
- 2 Enhance frontages
- 3 Revive, add surprise and sparkle
- 4 Organise and declutter
- 5 Robust greening
- 6 Optimise activity zones

Themes (ranked in order of importance)

- 1 Diversity of hospitality/retail, balanced day/night
- 2 Safe, clean, greener public space
- 3 Pedestrian focused spaces
- 4 Increased cultural tourism

Recommended Approach – Hindley Street



Concept 2 - Activated Street (Morphett St to King William St)

\$23.9M
(\$17.7M Replacement + \$6.7M Enhancement)

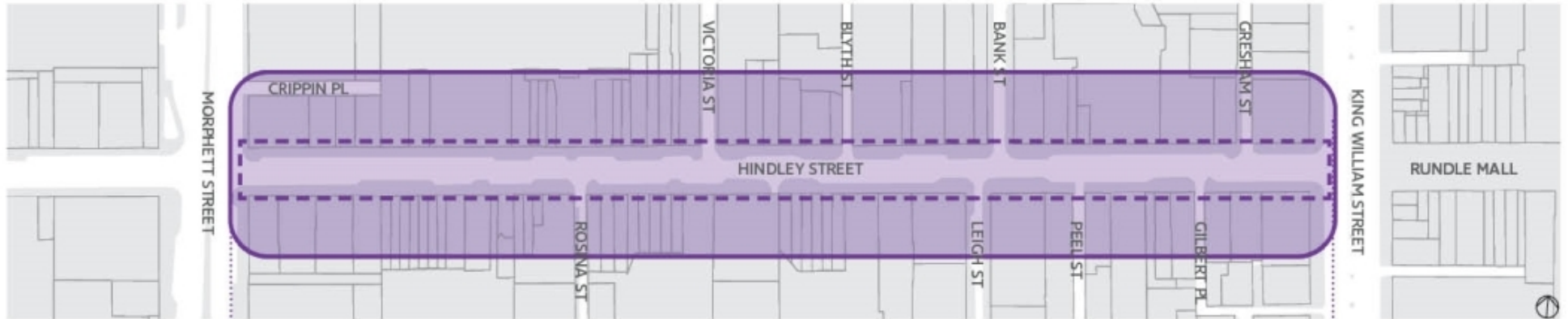
NOTE: the costs estimates provide for a full street upgrade. It is our intent through detail design to provide an overview of a staged approach and implementation fully reflected from 23/24 and out years.

Key Attributes

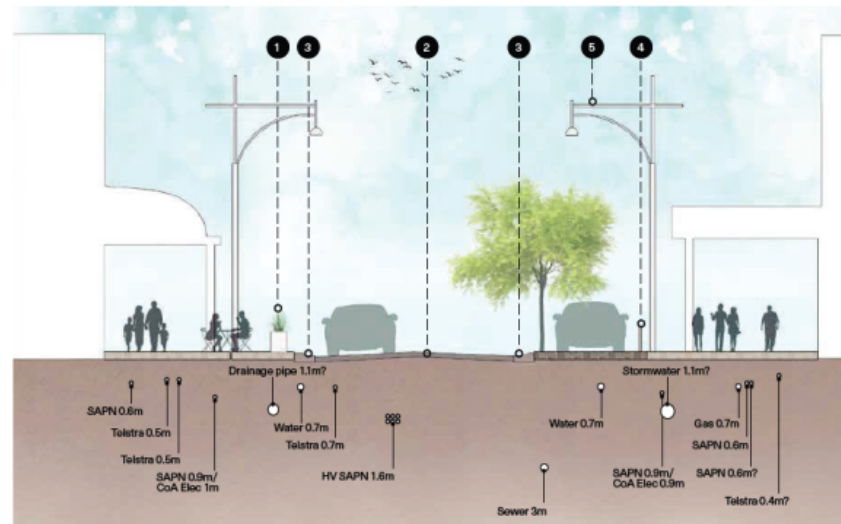
- Widened footpaths and alleviate pinpoints
- Reallocation of some carparking spaces
- Tree planting on Southern side and additional greening opportunities
- Declutter and rationalise activity zones and street furniture
- Flexi-zones that allow for outdoor dining and public artwork
- Safe street crossing locations and continuous raised thresholds
- Increase greening with additional street trees
- Climbers over verandah posts
- Enhanced facades, decorative lighting and signage
- Diversify tenancy types
- Good variety of day and night mixed-uses

Main Streets Revitalisation

Recommended Approach – Hindley Street



Concept 2 - Activated Street
(Morphett St to King William St)

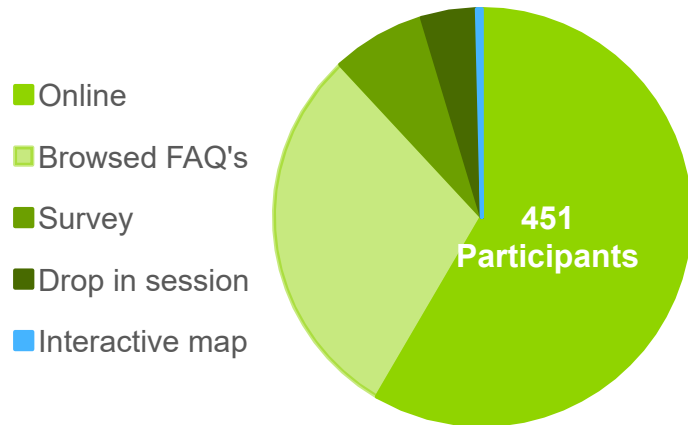


Main Streets Revitalisation

Community Feedback – Hutt Street

Vision

Hutt Street's leafy green streetscape, historic village charm with an exciting variety of commercial, dining and social experiences ensure it is the pride of its growing community and a popular destination for locals and visitors alike.



Principles (ranked in order of importance)

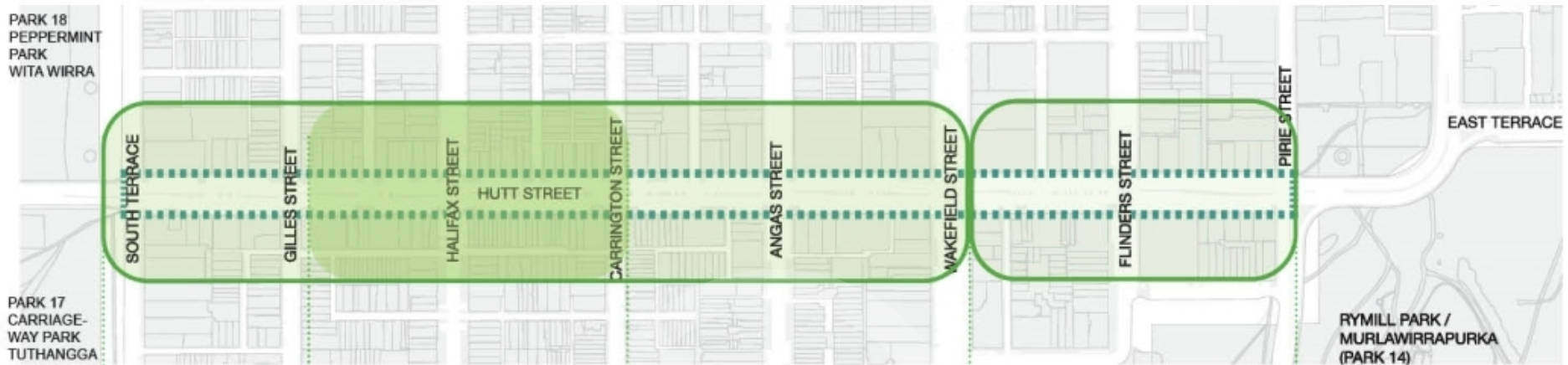
- 1 Community and village feel
- 2 Enhance amenity, green space and connections
- 3 Embrace culture and music
- 4 Celebrate Heritage

Themes (ranked in order of importance)

- 1 Welcoming, accessible and comfortable
- 2 Reinforce existing leafy street and historic village charm
- 3 Equity for pedestrians and vehicles
- 4 Create a new public heart and provide unique experiences
- 5 Opportunities for public art and activation

Main Streets Revitalisation

Recommended Approach – Hutt Street



Concept 2 - Activity zone

(South Tce to Gilles Street)

\$12.6M
(\$9.4M Replacement
+\$3.2M Enhancement)

Concept 4+ (Concept 2)

(Gilles Street to Carrington Street)

\$27.7M
(\$20.7M Replacement
+\$7.0M Enhancement)

Concept 2 - Activity zone

(Carrington Street to Wakefield Street)

\$25.6M
(\$19.1 M Replacement
+\$6.5M Enhancement)

Concept 1 - Asset Replacement

(Wakefield Street to Pirie Street)

\$19.4M
(\$19.4M Replacement)

Key Attributes

- Enhanced village heart
- Public art and entry statements,
- Additional greening opportunities
- Raised continuous footpaths
- Reallocation of some carparking spaces
- Economic uplift through activation of shop frontages
- Reconfiguration of parking

Key Attributes

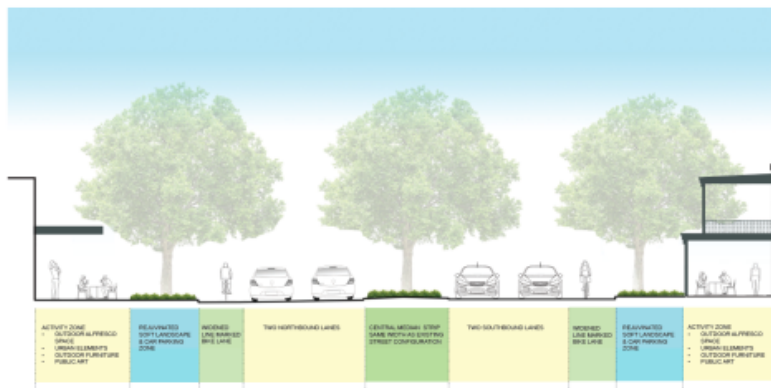
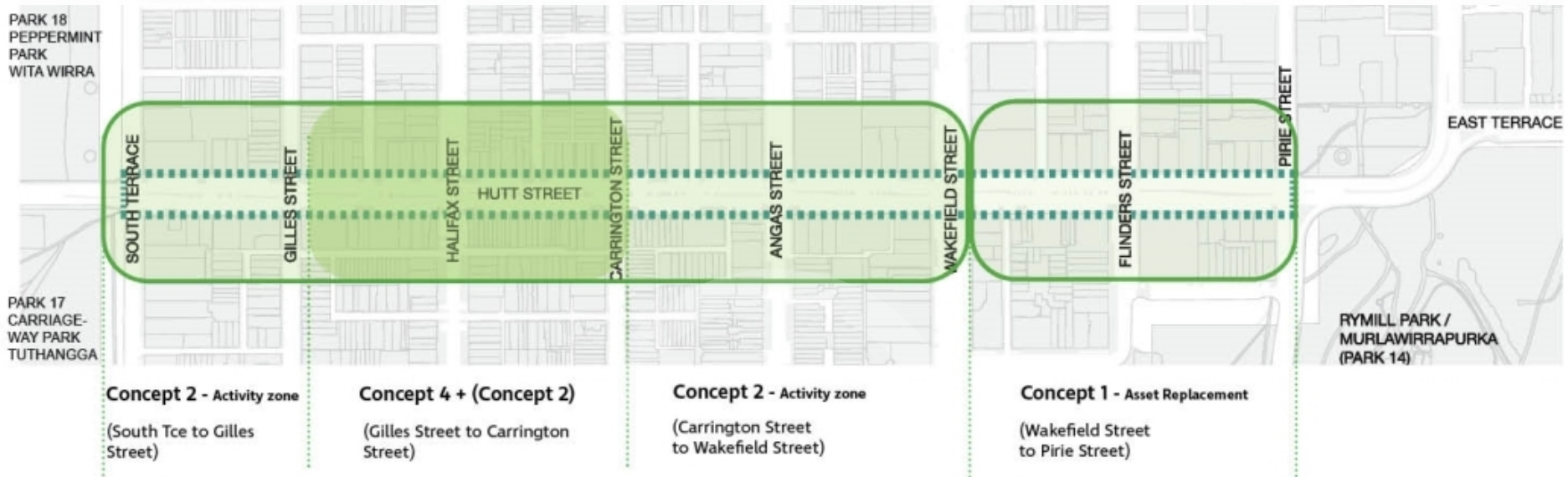
- Full replacement of public realm elements

NOTE: the costs estimates provide for a full street upgrade. It is our intent through detail design to provide an overview of a staged approach and implementation fully reflected from 23/24 and out years.

(Associated costs for Asset Renewal is for discussion purposes and assumes full renewal cost at end of life. The funding source, whether new/upgrade or renewal, is dependent on the year of delivery.)

Main Streets Revitalisation

Recommended Approach – Hutt Street

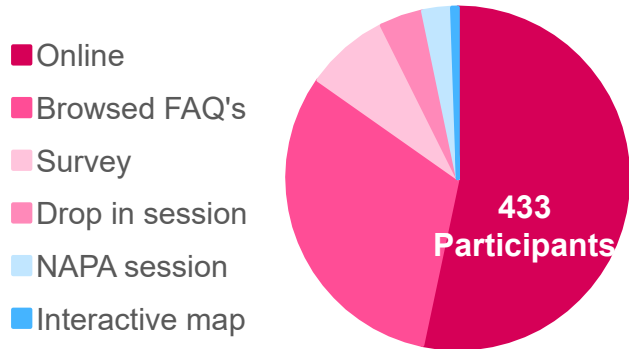


Main Streets Revitalisation

Community Feedback – Melbourne Street

Vision

Melbourne Street is an appealing destination of choice for locals and visitors. Known for its polish, Melbourne Street provides a range of artisan experiences and celebrates its dining culture to its east, while providing specialist services to its west.



“More parklets for businesses and calm peak hour traffic”

“The street doesn’t reflect its million dollar suburb like it once did”

“Better street flags and more benches. Provide more reasons to linger”

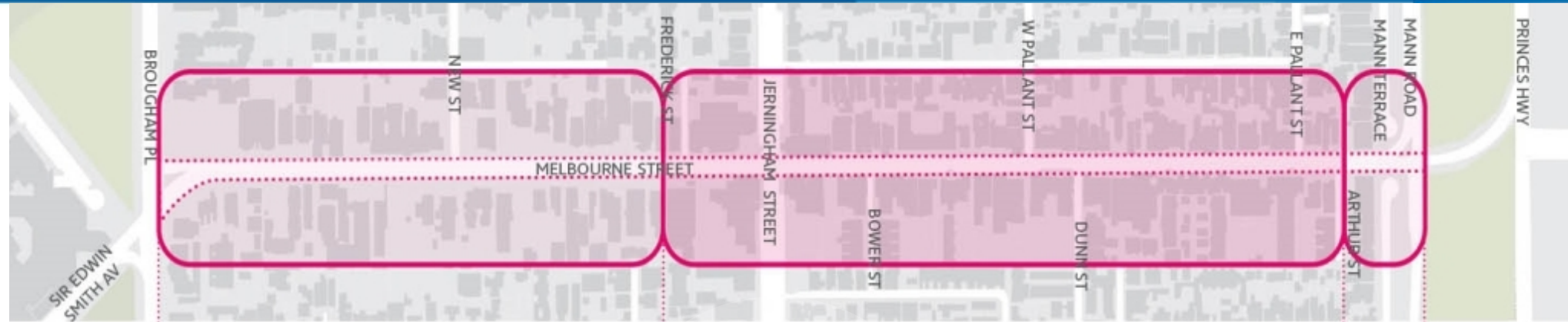
“Increase footpath and bicycle lane to slow the flow of vehicle traffic.”

Principles (ranked in order of importance)

- 1 Brand and Identity
- 2 Curate the business mix
- 3 Introduce more vibrancy
- 4 Refresh the public realm
- 5 Accessibility

Support for Jerningham Street closures

- 27 Several times a year
- 14 Once a month
- 5 Once a year
- 4 Never



Concept 2 - Activity Zone (Brougham Pl to Frederick St)

\$22.7M
(\$16M Replacement + \$6.7M Enhancement)

Key Attributes

- Refresh the public realm through upgraded materiality
- Upgraded lighting elements for improved safety and improved amenity
- Traffic Calming with prioritised pedestrian focussed spaces, including safe crossing provisions

Concept 3 - Balanced Street (Frederick St to Arthur St)

\$28.8M
(\$20.2M Replacement + \$8.6M Enhancement)

Key Attributes

- Create a positive identity and branding
- Refresh the public realm
- Upgraded materiality
- Public art and decorative lighting
- Traffic Calming with pedestrian-focussed spaces
- Continuous footpaths
- Widened activity zones
- Reallocation of parking
- Flexible parking zones
- Village heart that is bespoke and enhances character
- Vibrant shopping and dining experience

Concept 2 - Activity Zone (Arthur St to Mann Rd)

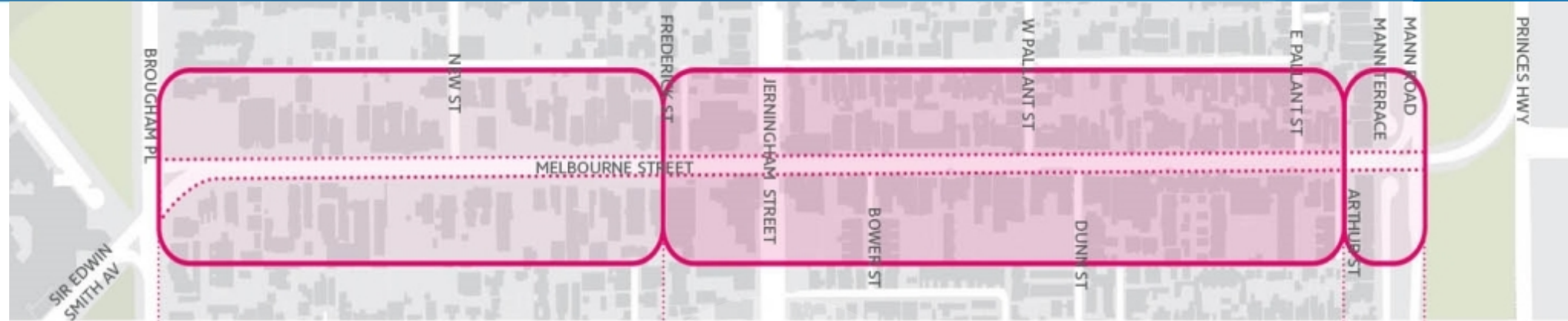
\$2.4M
(\$1.7M Replacement + \$0.7M Enhancement)

NOTE: the costs estimates provide for a full street upgrade. It is our intent through detail design to provide an overview of a staged approach and implementation fully reflected from 23/24 and out years.

Main Streets Revitalisation

Recommended Approach – Melbourne Street

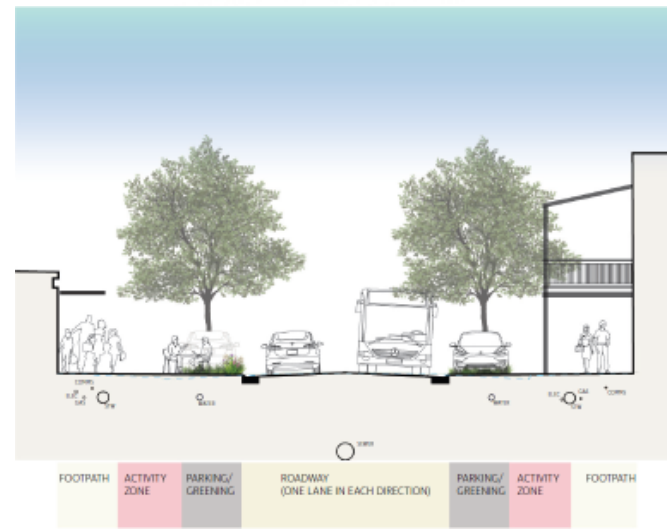
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Concept 2 - Activity Zone
(Brougham Pl to Frederick St)



Concept 3 - Balanced Street
(Frederick St to Arthur St)



Concept 2 - Activity Zone
(Arthur St to Mann Rd)

Main Streets Revitalisation

Funding Pathway

In December 2021 Council requested options regarding a Main Streets Revitalisation Fund.

Establishment of a “fund” is possible via the following options:

- A separate rate for ratepayers on main streets. Monies received into the “fund” are then quarantined to ensure they are expended on upgrade of the main streets.

OR

- A set budget based on a % allocation of Asset Renewal funding where a certain % of renewal budgets are allocated to main streets.

OR

- A budget allocation which picks up keys themes and focuses on building to budget. Example: Rundle Mall Masterplan had a budget of \$62m, Council set a \$30m budget target and design and delivery focused on key themes.

Items to consider:

- Separate rate needs extensive consultation and clarity on the purpose. Significant time required to establish and consideration of community appetite to accept a separate charge devoted to main street upgrades.
- Setting a % based budget on an annual basis could increase likelihood of carry overs given funds will not align with project status regarding design and delivery.
- Each street options require significant funding and consideration regarding affordability and delivery is not being considered on a case by case basis.
- Note upon inspection a number of the major assets within each street have an asset lifecycle **beyond 10 years** for renewals. Refer to [Link 4](#)

Asset Management Plan (AMP) Option:

- Instead of a fund, utilise existing project planning to ensure budgets are approved as and when designs become delivery ready and allocate budgets via Business Plan and Budget process.
- Ensures consideration affordability and delivery on a case by case basis to factor in staged delivery per tailored approach.

Items to Consider:

- Current AMP's under review suggest certain timing of delivery for renewal of each main street.
- Renewal may not cover service requirements of underground requirements eg stormwater.
- Significant upgrade components to be considered and will require additional funding.
- Funding on a project case by case basis expands the opportunity to seek external funding sources from State Government or via other developments.
- Council could consider a notional allocation for each street where the Administration would seek to design and build to budget.

Strategic Projects – Place Led Activation

- Short and medium term action plans to be delivered by the Main Street Revitalisation Program. The short term action plans will include delivery of activation, street improvements, marketing and engagement activity.
- The proposed short term improvements will respond to the concept plans for each of the streets whilst the design work is continuing.
- Proposed 22/23 budget allocation for activation, marketing and engagement is a total of \$175k.
- Proposed 22/23 budget allocation for the short term improvements is \$50k, however, depending on the outcome of the workshop and concept designs the budget can be re-forecasted accordingly.

Capital Projects

- Allocation of design funding - \$500k to finalise detailed designs (will determine future capital outlay).

State Government Funding Commitment

- Current Government proposal \$3m Hutt, \$1m Melbourne (yet to establish a working group to align strategic intentions).

Main Streets Revitalisation

Existing and proposed Short Term Trials

	Current Actions	Proposed 2022-2023
Hindley Street (King William St to Morphett St)	<p>2020-2022</p> <p>Footpath Extensions</p> <ul style="list-style-type: none"> • Design and delivered three footpath extensions including outdoor dining, street greening, and community led activations program • Footpath audits and deep clean and declutter • Shop front cleaning program undertaken • Activation, marketing and engagement program 	<ul style="list-style-type: none"> • Continue the Footpath Extension trial including activation program • Footpath and shop front audit and cleaning • Wayfinding and laneway connection signage trials • Vacant tenancy window display program • Activation, marketing and engagement program
Hutt Street (South Tce to Pirie St)	<p>2021-2022</p> <ul style="list-style-type: none"> • Footpath audit and repairs • Garden bed upgrades • Vacant tenancy window display program • New street banners • Footpath artwork and bollard wraps • Partnership with Gang Green from the Hutt St Centre on a planting project for street planters • Decorative street lighting repairs • Cirkidz strategic partnership with program of engagement activities • Activation, marketing and engagement program 	<ul style="list-style-type: none"> • Footpath Extensions <ul style="list-style-type: none"> • Lane width reduction through planter box placement • Seasonal street banners, footpath artwork and bollard paint updates • Decorative central median strip tree lighting replacement (Southern end) • Continue partnership with Gang Green from the Hutt St Centre on a planting project for street planters • Additional 6-8 garden bed upgrades • Activation, marketing and engagement program
Melbourne Street (Brougham Pl to Mann Tce)	<p>2021-2022</p> <ul style="list-style-type: none"> • Urban elements audit and minor repairs • Activation, marketing and engagement program • Decorative tree lighting installed • Melbourne Street Mannequin installation program 	<ul style="list-style-type: none"> • Footpath Extensions and Parklet program <ul style="list-style-type: none"> • Lane width reduction through planter box placement • Identify and support Parklet trial • Urban elements audit and minor repairs • Continue Melbourne Street Mannequin program • Activation, marketing and engagement program • Vacant tenancy window display program

Businesses located on the Main Streets were prioritised through the Reignite and Reignite 2.0 programs resulting in funding support for shopfront improvements and new/improved outdoor dining.

Next Steps

Activation

Short and medium term action plans to be delivered by the Main Street Revitalisation Program. The short term action plans will include delivery of activation, street improvements, marketing and engagement activity.

Next Steps

The Feedback provided by Council Members will inform the development of a Council report in August 2022 and will include;

- Recommended concept plans seeking endorsement for each main street
- Ongoing community engagement in parallel through the design phase

Council endorsement of design and budget allocation March 2023.



Main Streets Revitalisation

Key Questions

KEY QUESTION 1

What are Council Members views on the street concept plans presented?

KEY QUESTION 2

What are Council Members views on allocating a specific fund aligned to key principles and themes?

Environmental Leadership

Review of Adelaide Park Lands Management Strategy (APLMS)

To inform and seek feedback from Council Members on the process underway for the review of the APLMS

Sarah Gilmour
Park Lands, Policy & Sustainability, Associate Director
Maria Zotti
Manager Park Lands & Sustainability



Review of Adelaide Park Lands Management Strategy (APLMS)

Key Messages

1. Kadaltilla is conducting a review of the Adelaide Park Lands Management Strategy (APLMS)
2. A review is required every 5 years under the *Adelaide Park Lands Act (2005)*
3. Changes to the APLMS will require a decision by Council and the State Government



Key Questions

KEY QUESTION 1

What are Council Members' views on the current APLMS?

KEY QUESTION 2

What are Council Members' views on key issues and opportunities for the revised APLMS?

Review of Adelaide Park Lands Management Strategy (APLMS) Implications



Implication	Comment
Policy	The APLMS is the responsibility of Kadaltilla and requires adoption by both Council and the State Government.
Consultation	An engagement plan will guide consultation with, and management of, an extensive stakeholder register.
Resource	The project will be delivered within existing resources (equivalent to approximately 3.0 FTE for the remainder of the 2022/23 financial year).
Risk / Legal / Legislative	The project must be undertaken in accord with the <i>Park Lands Act 2005</i> with Local Government and State Government participation.
Opportunities	The alignment and integration of the APLMS with the City Plan and the City Access Strategy. Advocacy to a changed State Government and Federal Members.

Review of Adelaide Park Lands Management Strategy (APLMS)

Budget/Financial Implications



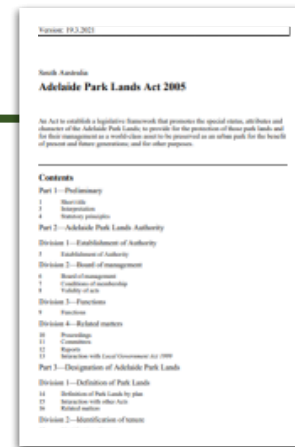
Implication	Comment
21/22 Budget Allocation	\$50,000
21/22 Budget Reconsideration (if applicable)	Not as a result of this workshop
Proposed 22/23 Budget Allocation	Not as a result of this workshop
Ongoing Costs (eg maintenance cost)	Not as a result of this workshop
Other Funding Sources	\$50,000 contribution to be sought from the State Government.

Review of Adelaide Park Lands Management Strategy (APLMS) Background

1999
CoA Park Lands
Management
Strategy



2005
Adelaide Park
Lands Act



2010
APLMS
Towards 2020



2018
APLMS Towards
2015-2025



2022
Current review

Review of Adelaide Park Lands Management Strategy (APLMS)

Principles of the *Adelaide Park Lands Act 2005*

The Adelaide Park Lands should correspond to the general intentions of Colonel William Light

The Adelaide Park Lands should be held for the public benefit of the people of SA, and should generally be available to them for their use and enjoyment

The Adelaide Park Lands reflect and support a diverse range of environmental, cultural, recreational, and social values and activities to be protected and enhanced

Contribution to the natural heritage of the Adelaide Plains should be recognised, and consideration given to how initiatives involving the Park Lands can improve its biodiversity and sustainability.

The State Government, State agencies and authorities, and the Adelaide City Council, should actively seek to cooperate and collaborate with each other in order to protect and enhance the Adelaide Park Lands

The interests of the SA community in ensuring the preservation of the Adelaide Park Lands are to be recognised

Activities affect the Park Lands should be consistent with maintaining or enhancing the environmental, cultural, recreational, and social heritage status of the Park Lands

Legislative Content for the APLMS

- For each piece of land:
 - Occupation, tenure and existing use
 - Information on plans for future use and management
 - Plans and options to increase public access for recreation
 - Opportunity to transfer land to Council
- Land subject to lease or licence of more than 5 years
- Goals, priorities and strategies for management of the Adelaide Park Lands
- Consistent with State plans, policies and statements

Review of Adelaide Park Lands Management Strategy (APLMS)

The Current Strategy (APLMS 20215-2025)



Current Outcomes and Objectives

Outcomes

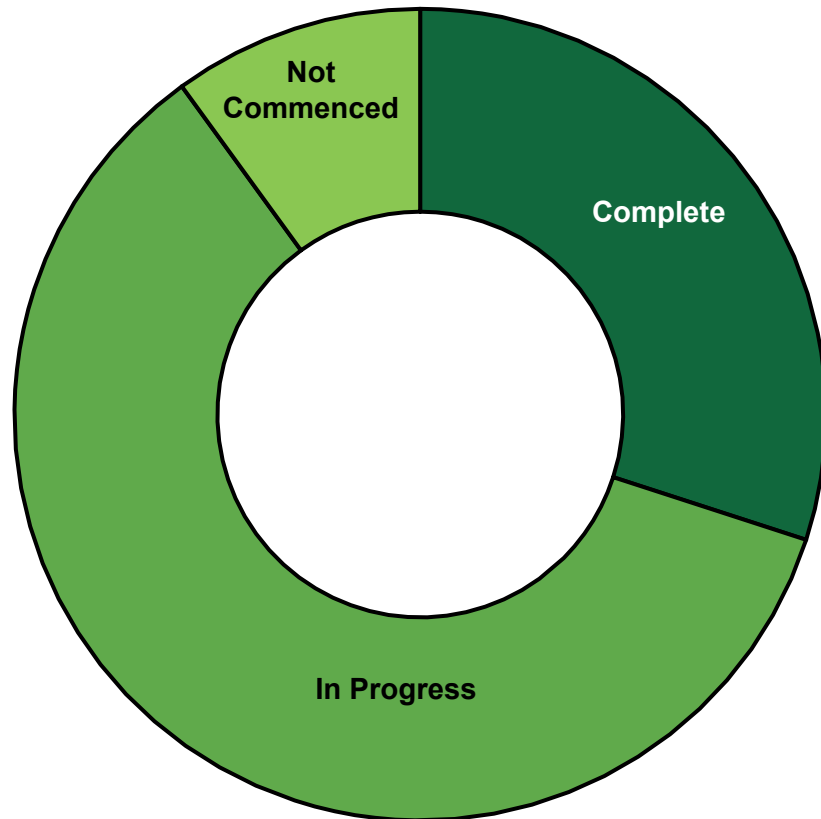
- Dynamic, active + tranquil places
- Connected places + spaces
- Welcoming + attractive places
- Sustainable + enduring places
- Memorable + distinctive places

Objectives

- Responsive
- Iconic
- Inclusive
- Accessible
- Enriching
- Diverse
- Resilient

Review of Adelaide Park Lands Management Strategy (APLMS)

Implementation – 20 Big Moves 2015-2025



10 Big Moves – Places and Spaces

- Big projects to help transform each precinct in the Park Lands
 - These places and spaces respond to growing and changing communities in the City and neighbouring suburbs and will create great destinations for all South Australians to enjoy.

10 Big Moves – Invitations, Connections & Networks

- Big projects to connect people with the Park Lands
 - Invite people in, help them move around comfortably and safely day and night. Help them escape into the quiet of every Park and stay longer.

Review of Adelaide Park Lands Management Strategy (APLMS) Implementation – Big Moves – Places & Spaces



Master plans
for the Squares



City Skate
Plaza



'Newmarket'
Urban Park



People's Park
of the West



BMX and Youth
Activity Hub



Vibrant Veale



Central Park
in the South



Victoria Park –
Final stages



Re-imagined
Rymill



Northern Activity
Hub



Review of Adelaide Park Lands Management Strategy (APLMS)

Implementation – Big Moves – Invitations, Connections & Networks



A promenade in every park



Park Lands Trail central to parks



Wayfinding + interpretive signage



100 mini hubs



Restored + re-imagined riparian corridors



Amazing art



Lights, lights, lights



Avenues, avenues, avenues



Great connections



The Urban Address



Review of Adelaide Park Lands Management Strategy (APLMS) Implementation - Key Moves 2015-2025

- A spatial approach applying 177 prioritised actions (Key Moves) to 19 Park Land precincts, squares, and gardens.



Review of Adelaide Park Lands Management Strategy (APLMS)

Implementation – High Priority Key Moves

The high priority key moves includes:

- ✓ Provide improvements to Reconciliation Plaza
- ✓ Integrate the new CBD school and old RAH sites with their Park Lands context
- ✓ Enhance the Hackney Road Interface
- ✓ Continue the re-development of the western section of North Terrace
- ✓ Improve the existing underpass under Park Terrace
- ✓ Create a medium hub to service the recreation needs of a growing community
- ✓ Continue the Park Lands Trail to link into the North Park Lands Precinct
- ✓ Create a large hub with enhanced re-located playspace
- ✓ Provide new landscaping and tree planting as part of the new O-Bahn tunnel
- ✓ Enhance and support the adaptive re-use of buildings in the State Heritage precinct
- ✓ Protect and enhance areas of remnant vegetation
- ✓ Provide additional facilities to enable activation of the southern sports fields
- ✓ Expand on the existing Marshmallow Park playspace
- ✓ Continue to manage Walyo Yerta community garden
- ✓ Create a community sporting hub with improved facilities



Implementation – Medium and Low Priority Key Moves



The medium and low priority key moves includes:

- ✓ Improve the road network, circulation, and access whilst incorporating traffic calming initiatives
- ✓ Investigate opportunities to increase interaction with First Creek
- ✓ Improve the Botanic Garden eastern entrance on Hackney Road
- ✓ Maintain the woodland and continue to support the initiatives of the community in maintaining and enhancing this area
- ✓ Improve the connections and surrounds to the North Adelaide Railway Station
- ✓ Enhance the landscape of those areas affected by the O-Bahn extension
- ✓ Enhance the Deceased Workers Memorial Forest
- ✓ Provide an urban address including formal gateway into Park Lands from the City of Prospect
- ✓ Enhance the existing playspace surrounds
- ✓ Link the Park Lands to the City

Review of Adelaide Park Lands Management Strategy (APLMS)

Project Review Process

WE ARE HERE



Project
Planning

Context

Vision and
Projects

Draft

Engage

Final



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Contextual drivers

- Connection to Country
- Climate Change
- Societal Changes (Covid)
- Government Policy
- Technology



Review of Adelaide Park Lands Management Strategy (APLMS)

Opportunities

- Compelling vision
- Step-change projects
- Clear priorities
- Investment opportunities
- Digital strategy



Review of Adelaide Park Lands Management Strategy (APLMS)

Legislative Process for Amending the APLMS

- Kadaltilla must, in relation to a proposal to vary the management strategy:
 - Prepare a draft of the proposal
 - Refer the proposal to the Minister, Council and any State authority or adjoining Council that has a direct interest in the proposal
 - Invite interested persons to make written submissions to the Authority and attend a public meeting
- Amend the proposal based on consultation and submissions received
- Prepare a report on the matter and furnish copies to the Minister and Council
- After adoption, the APLMS must be laid before both Houses of Parliament
- Council and the Minister must confer on the report and proposal
 - Adopt within amendment
 - Refer the proposal back to Kadaltilla for further consideration

Key Questions

KEY QUESTION 1

What are Council Members' views on the current APLMS?

KEY QUESTION 2

What are Council Members' views on key issues and opportunities for the revised APLMS?

Thank you